



**Aura Health  
PFI Handback  
and Post Contract  
Facilities  
Management  
Services**



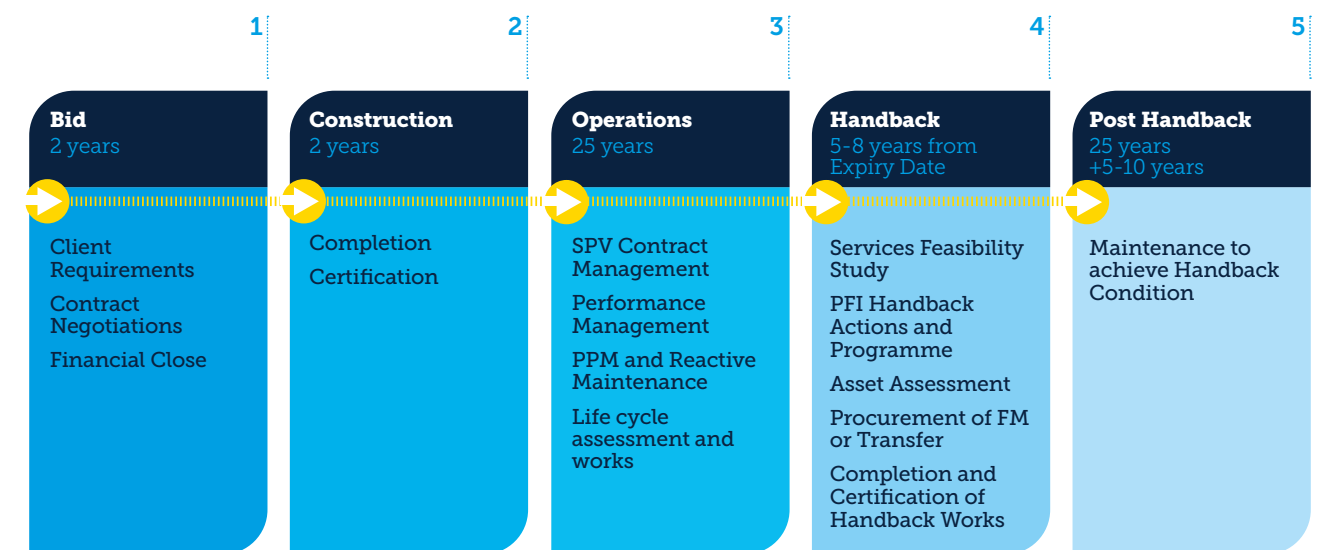


## Introduction

Aura can guide you through the handback process providing an experienced project management team. The project management team works with you individually or as a joint appointment to produce detailed contract analysis, programmes, procurement packages, dispute resolution and commercial negotiation.

Our Project Managers support your handback process with Aura's in-house lifecycle experts, surveyors and technical managers. In addition, we have a large supply chain of building, specialist and quantity surveyors, who can deal with ICT to medical equipment condition.

## Project Life





Our Experience

Aura has worked with NHS Trust's, SPV's, Facilities Management providers, banks and lawyers for over 22 years providing PFI management services.

The team has completed a range of hospital PFI contracts including University Hospital North Durham, Royal Blackburn Teaching Hospital, Edinburgh Royal Infirmary, Redcar Primary Care Hospital, Bishop Auckland Hospital, Chester Le Street Hospital, Gloucester Royal Hospital, Newcastle RVI and Freeman Hospitals, Hull Royal Infirmary and Newcastle & North Tyneside Local Improvement Finance Trust (NNT LIFT).

Aura provides Project Management, Surveyors, Life Cycle Specialists and Quantity Surveyors. The team has negotiated, constructed and operated PFI contracts across the UK.

Our Service

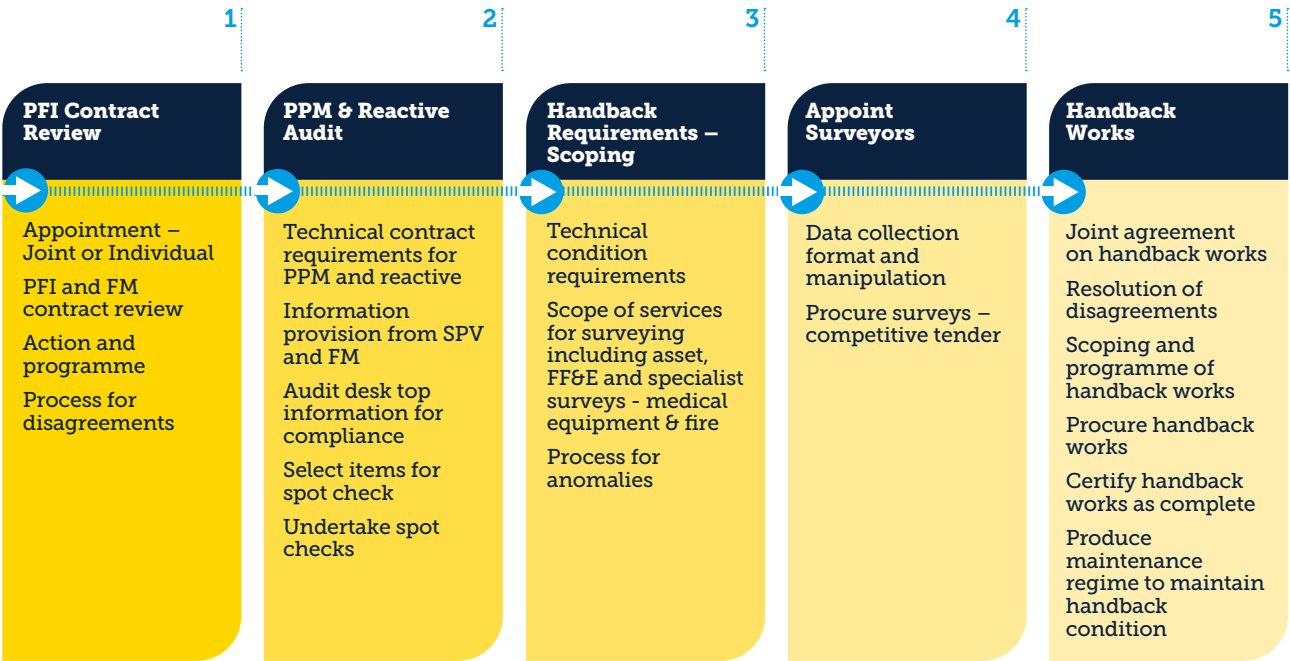
The process to handback needs to be planned in advance, for acute hospitals it needs consideration prior to the 5-year period set out in many PFI contracts. The handback process will require all the parties involved to consider and agree the status the assets need to achieve at handback and how the building, plant and equipment will be maintained and repaired once the PFI contract has finished.

In addition the NHS Trust client will need to consider the implications and opportunities of the on-going facilities management service.

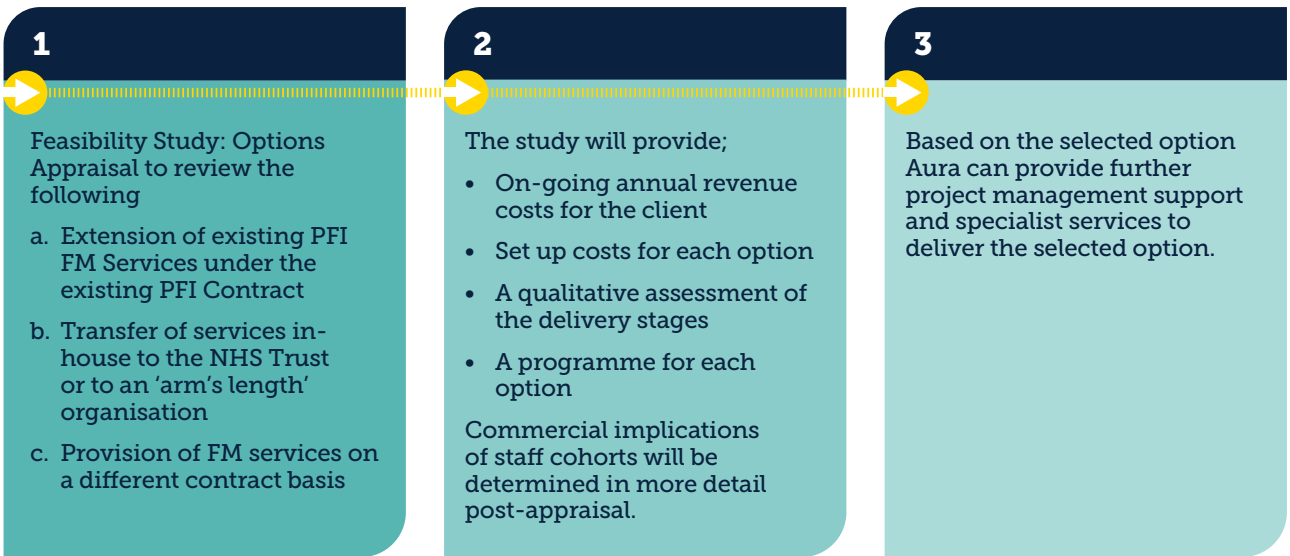


Aura's approach to managing the handback process is illustrated below. The service is managed by Aura Project Managers and we draw from our extensive supply chain to provide specialist services.

PFI Handback Process



Post Contract Facilities Management Services





The Aura Team



**Kirsty Thirlwell**  
Chief Executive  
Officer

Kirsty has over 22 years of experience in PFI and Investment Management, primarily in health and education sectors. Throughout her career, she has secured the delivery of over £750m in capital infrastructure. Her knowledge in identifying risks of PFI consortium groups and her extensive knowledge of the financial build-up of PFI projects allows her to apply appropriate methodologies to manage client risks. Kirsty holds a degree in Chemical Engineering, a PhD in Nuclear Chemistry and is a Chartered Chemical Engineer.



**Gareth Devine**  
Senior Project  
Manager

With over 25 years' experience working with the built environment, and over 17 years' in the PFI arena, Gareth is ideally placed to lead Aura's PFI handback service. Working in the education, healthcare and community sectors across the UK and Ireland, Gareth has been involved at Director level at each stage of an asset's development and has specialised 'whole life' knowledge, having led bids to secure over £600m of infrastructure development and public-private partnerships which have delivered £400m of assets. Gareth holds a first-class Bachelor of Engineering degree and is a Chartered Construction Manager.



**James Marshall**  
Senior Project  
Manager

James is a qualified mechanical engineer with over 20 years PFI experience in the health and education sector nationwide. James has worked on large scale projects within a number of NHS Trusts where he progressed to Head of Estates. He has the knowledge of being a Whole Life Cost Manager at Balfour Beatty where James was responsible for providing strategic advice on Boca's investments in PFI/PPP Schools and hospitals. James' PFI experience has been from both client and operational management perspective.



**Howard Davies**  
Senior Project  
Manager

Howard is a Chartered Project Manager with a degree in Building Management (Design & Construction) and has 20 years PFI experience in both the health and education sectors nationwide. Howard was the Independent Certifier for seven schools on Gateshead Council PFI Schools, and several PFI healthcare schemes for NHS Trusts. Howard has an in-depth knowledge and understanding of whole life costings, contract form and risk dur to working as both the client and in an operational delivery role on PFI contracts.



**Vikki Hetherington**  
Project Manager

Vikki has extensive experience in project management and strategic developments for PFI infrastructure programmes, and possess detailed understanding of delivery methods for complex portfolios on behalf of local authority, education and commercial clients. Vikki has considerable experience of identifying stakeholders, assessing their interests and desired outcomes which are then managed through communication management planning.



**Michael Henning**  
Consultant Senior  
Project Manager

Michael has previously worked in both the public and private sectors, originally trained in an Architects office, he has developed his career and has been a Director for over 10 years. With a background in Commercial Management, Michael has a wealth of knowledge on the construction and building consultancy market, conducting feasibility studies and assessing the impact of asset condition in order to identify risks and costs to clients. Michael is qualified in BSc (Hons) Quantity Surveying.



**Christine Richardson**  
Technical Consultant

Christine has over 29 years' experience in Architecture, spending 10 years heading up WSP | Parsons Brinckerhoff Newcastle office's Architectural team and 15 years working with Aura in a technical consulting capacity. She has 15 years PFI experience in both the education and healthcare sectors nationwide. Christine specialises in design for education and successfully delivered multiple school construction projects under the PFI and BSF programmes. Christine is qualified in BA (Hons) Architectural Studies, BArch.



**Frances Carey**

Frances has a strong background in bid strategy to support successful business development. She brings knowledge and experience of being part of a successful bid development team securing projects and frameworks throughout the North East and London. Frances will be working with the team co-ordinating PFI handback and post contract facilities management services.

**How to contact The Aura Team:**

If you would like to find out more about Aura's services for the PFI handback process please contact Vikki Hetherington.

**Vikki's Contact Information**

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